EXPLAINING DILUTION THROUGH BALANCE THEORY

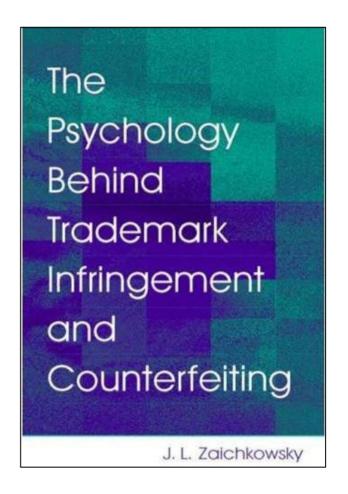
Prepared for
Santa Clara High Tech Law Institute
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Who Am I?

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Agenda

- 1. Balance Theory Explained
- 2. Consumers Own the Brand
- 3. When Undesirable Links to the Brand are made
- 4. It's a Marketing Problem

Balance Theory

My Friend's Friend is my Friend

My Enemy's Enemy is my Friend

 Goal is to avoid tension, especially in a busy life

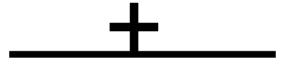
Balance Theory and Consumer Motivation

 The Individual feels that those who purchase or use a particular brand possess the characteristics that he or she would like to have

 "I saw Kelly Holmes at the Balmoral Road race and she was wearing Adidas. I went to JJB with my sister, checked out the Adidas section and bought a top and pair of trainers" (female tween)

Heider's Balance Theory







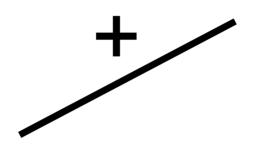
Kelly Holmes

Adidas

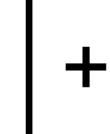
Heider's Balance Theory



Teenager



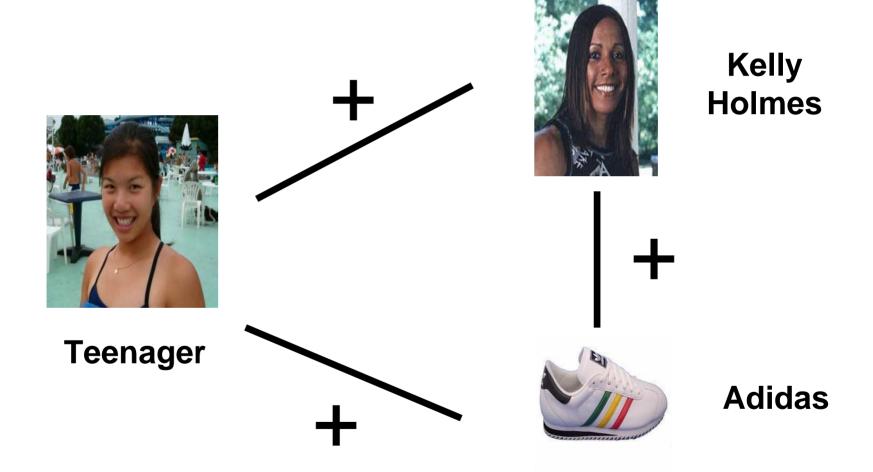
Kelly Holmes





Adidas

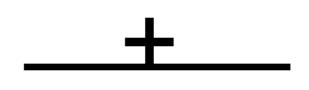
Heider's Balance Theory



Rap Stars Appropriate Brand







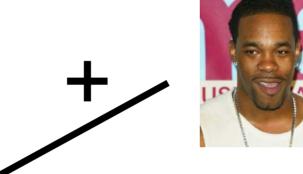


Courvoisier

Consumer Digs the Rap







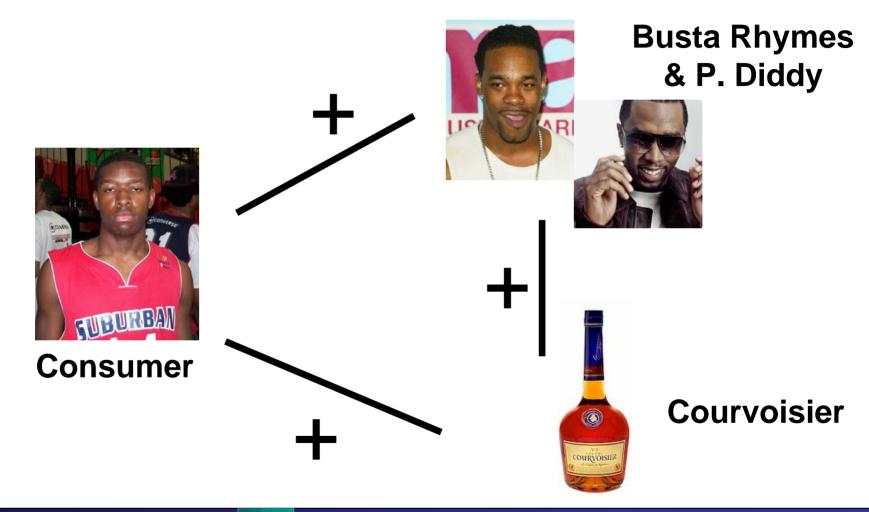
Busta Rhymes & P. Diddy





Courvoisier

Consumer Digs the Brand



Socially Occurring Links to Image

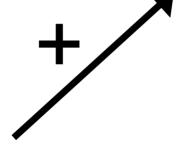


Girl Scouts



Unwed Pregnancy

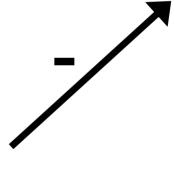




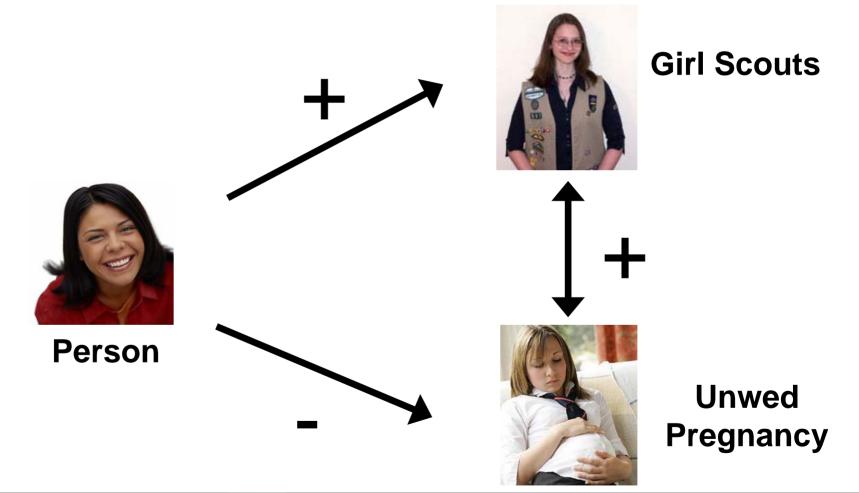
Person



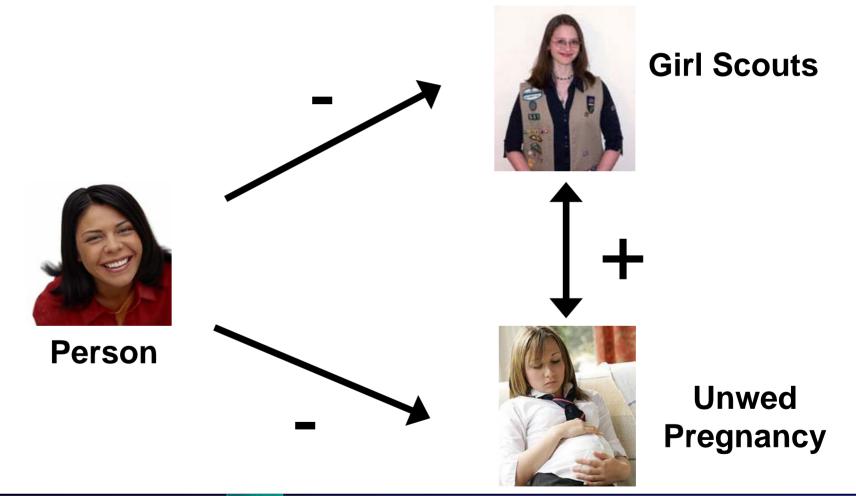
Person



Unbalanced State: Tension



Girl Scouts Suffers Dilution by Undesirable Link



THE VANCOUVER SUN

SERIOUSLY WESTCOAST SINCE 1912

TUESDAY, SEPTEMBER 25

There's no clothing allowance



ackson Dembroski was told by bouncers that he couldn't enter a club wearing this shirt. He says he club's fashion police bounced him because they said he was dressed in gangster attire

FASHION LABELS BLACKLISTED **BY CLUBS**

Customers wearing brands associated with gangs may be turned back at the door

BY CHANTAL EUSTACE VANCOUVER SUN

Downtown bars are turning people away because they're wearing brands of clothing that are being identified as gangster-

began about three weeks ago, according to Vancouver club-hop-pers and clothing-store owners. That's about the time several gang-related shootings occurred in Metro Vancouver.

in Metro Vancouver.

In early September, two people were injured in gunfire at Quattro on Fourth restaurant, the same night six shots were fired into an east Vancouver home. And on Sept. II, a Langley man with Hells Angels connections was shot while driving his son to school.

Since then, bars along the Granville entertainment strip have begun focusing on what

because you've chosen to let somebody in wearing that kind of clothing? Teti said. Clubs are being stricter because they want to protect

law-abiding customers, he said.
"Nobody wants to see some-body get hurt within their club.
It's about public safety," said Teti,

adding that gangs are a big prob-lem in the Lower Mainland. "If you're just a pretender or a wannabe and you pretend to be a gangster, then I guess you're going to suffer the indignation of being treated like one."

rear. But none of this makes sense to The crackdown on couture Jackson Dembroski, 24, who has

jackson Dembroski, 24, who has experienced the frustration of fashion policing first-hand.
Last Saturday night, staff at Crush on Granville Street told him he wasn't allowed inside wearing his Ed Hardy shirt, he said. He had to turn the shirt inside-out to hide the design.
Three weeks earlier, he said, he was asked to leave Caprice on Charby hid treet for wearing a popular with celebrities like Paris Hilton and Ozzy Osborne.
Since then, Dembroski said, he's learned that The Modern

he's learned that The Modern and Republic clubs are also ban-ning the brands. Other clubs may

have begun focusing on what their customers are wearing.

This is just one line of defence against gangs, said John Teti, president of BarWatch, a group that represents Vancouver bars.

"Do you risk putting your customers's safety in Jeopardy to be building race cars." It makes me feel like now I have to watch what I wear."

He does.

Blacklisted brands include his favourite labels like Ed Hardy. Affliction and Xtreme Couture, he said. All of these use trendy motifs like tattoos, skulls and chains,

See HIP, POPULAR A2

Brands Involved









Dilution by Undesirable Customers

 UK Pubs banned young people wearing Burberry due to an association with "football hooliganism".



Dilution by Undesirable Customers

- Chav: UK slang for a subcultural stereotype
 - wear fake Burberry clothing, fake jewelry, and street/hip hop clothes
 - associated with juvenile delinquency, lower class
- Video: Chavs in Me Burberry



Marketing Solutions

- Change look of brand
 - 2004: Burberry ended production of branded baseball cap

-2007/2008 Burberry Fall Collection





